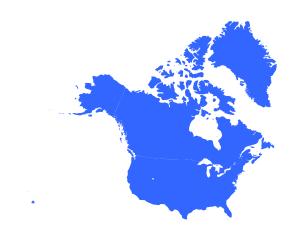
Aestimo Innovator's Briefing Tuberculosis



NORTH AMERICA



www.aestimo.ie

About the disease

Epidemiology

Incidence

2.7 per 100 000 people Annual cases in this geography

Latent: 9823 Active: 1964 MDR/RR: 766

	TB infection process and phases Disease types	
Stage 1	Patient inhales TB bacillus, which then enter macrophages in the lung: macrophage either contains bacillus or it overwhelms the macrophage	Exposure
Stage 2	TB bacillus starts reproducing uncontrollably, that can last for up to three weeks	Exposure/latent
Stage 3	Bacillus stop growing: mass macrophage infiltration occurs and infection is controlled (occurs in 90% of patients): patients are asymptomatic and non-contagious, but bacillus is still present in a 'Ghon or Primary Complex' and can remain there for years	Latent
Stage 4	In 5-10% of patients after 12-24 months after initial infection, because the primary complex has not healed, and possibly due to additional risk factor impact, the bacillus reactivates and clinical manifestation of the disease occurs, with clear symptoms and patients highly contagious	Active
MDR/RR- TB and XDR-TB	WHO estimates put Drug Resistant TB at an incidence of 4.1% of new cases and 19% of previously treated active cases. The Multi Drug Resistant/Rifampicin Resistant TB is when the bacillus no longer responds to at least two medicines. This occurs in one of two ways; either directly infected with a MDR/RR-TB type (75% of DR patients) or existing infection develops into MDR/RR-TB (25% of DR patients). XDR represents a more severe rarer manifestation in which the mycobacterium no longer responds to at least four medicines, including newer medications that are targeted towards MDR-TB.	Active

Key characteristics

Fundamentally: a disease caused by *Mycobacterium tuberculosis* that due to its mode of transmission (respiratory) typically demonstrates its major clinical manifestation in pulmonary tissue, however it has been demonstrated to also impact the:

- GI
- CNS
- Musculoskeletal
- Reproductive
- Hepatic
- Lymphoreticular systems.

Significant progress has been made to reduce its burden, but its impact is still very large, resulting in 1.4 million deaths annually, or long term pulmonary and CNS damage in survivors.

Similar to all infectious diseases, its capacity to progress represents a combination of changes it makes to itself and any opportunity to proliferate its host/permissive species offers

Millions of people are exposed to it, have been infected by it and in many cases fall into the latent infected patient category, that means progression to a clinical manifestation depends on the risk factors that a person is exposed to. Risk factors include:

- Socioeconomic status
- Nutritional deficit
- Immune dysfunction due to additional infections
- Ongoing treatments e.g. use of anti-TNF α antibodies
- Existing immunodeficiencies or immunity reduction e.g. stress or fatigue,
- Existing diseases: kidney disease, diabetes, oncology
- Environmental exposure,
- Lifestyle choices e.g. smoking,
- Additional infection such as HIV positive patients, in whom up to 35% have accelerated mortality due to the combination of viral and mycobacterium infection

The Patient Journey

Patient visits primary care physician/family doctor with following symptoms*:

- Fatigue and/or general malaise
- Fever/night sweats
- Persistent cough
- Neck swelling
- Appetite reduction

confirmation

Patient referred for treatment:

- If Latent: short course (3-4 months) of Antimycobacterials and Isoniazid
- If Active: long course (6-12 months) of Antimycobacterials and Isoniazid
- If drug resistant: long course (6-12 months) of Antimycobacterials, isoniazid and later generation drugs (Fluoroquinolones)

Disease continuation/Recurrence:

Disease progression from latent to active to drug resistant as well as reactivation and reinfection means that for a significant proportion of patients the cycle of infection and pathological progression means recurrence is a constant reality

Patient referred to specialist centre:

- Medical history check & Physical examination
- Tuberculin skin test
- TB blood test
- Sputum smear/TB culture
- Potential chest X-Ray

*TB is difficult to confirm, even with these tests

- Latent: Follow up every three months to assess any potential progression post treatment
- Active: Patients are monitored monthly for adverse effects, adherence and effect
- Drug resistant: every week if an outpatient, and then twice monthly when stable



Standards-of-Care, Prices and Market size

- Treatment Cost (TC) represents the precise treatment regimen (annual or recommended duration if < 1year) multiplied by the price of the intervention(s) sourced from published prices from the marketplace geography and are indicated in \$US equivalent values.
- The market size of the intervention, the Serviceable Available Market (SAM) value, are annual values and calculated as a function of the patient population eligible for that particular treatment multiplied by the TC.

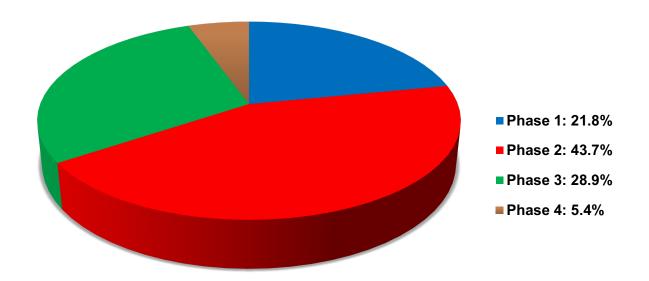
Treatment description	Example (s)	TC (\$US)	SAM (\$US Mn)
isonicotinic acid hydrazide + antimycobacterial	Isoniazid + rifapentine	348	3.4
antimycobacterial	rifampin	684	6.7

Active

Treatment description	Example (s)	TC (\$US)	SAM (\$US Mn)	
isonicotinic acid hydrazide + antimycobacterial	Isoniazid + rifampin	781	1.5	
isonicotinic acid hydrazide + antimycobacterials	Isoniazid + rifampin + ethambutol + pyrazinamide	1153	2.3	_

Global Innovation Development

Number of clinical trials ongoing: 128 globally



Clinical trial characteristics

(Clinical trial 'CT' costs are presented as estimated maximums)

Phase 1

CT cost \$ 840 000

Median Patient No. 42 Median Duration: 6 (months)

Phase 2

CT cost \$ 4 320 000

Median Patient No. 120 Median Duration: 6 (months)

Phase 3

CT cost \$ 85 302 000

Median Patient No. 677 Median Duration: 18 (months)

Marketplace Forecasting and Development Risk

To estimate risk for innovation development, forecasted SOM values are calculated assuming the final product has a 14 year marketplace lifespan with a 21% SAM penetration, which are then used in indication specific rNPV calculations; following the Health Economics caveat that the innovative solution will be better than that standard of care (comparator product) but sold at the same price

Type	Class	SOM (\$US Mn)	
Latent	isonicotinic acid hydrazide + antimycobacterial	10.1	
Latent	antimycobacterial	19.8	
Active	isonicotinic acid hydrazide + antimycobacterial	4.5	
Active	isonicotinic acid hydrazide + antimycobacterials	6.7	

To reach a balance of zero following innovation investment, integrating in indication specific parameters, required lifetime SOMs are:

- 2620 \$Mn for Repositioning
 - 3840 \$Mn for De Novo

Modeling the creation of a new solution, in which reimbursement agencies will use the standard-of-care as the comparator (clinical benefit and cost benefit), aiming towards generating a higher patient benefit but with the same overall cost, we can estimate the development risk of that new solution. Risk is presented as rNPV⁻¹ in which the lower the value the lower the risk. Any risk value above 0, arguably carries too high a development risk with consequent ROI's of <1. More details on the model parameters are explained below.

De Novo development risk:

No intervention through de novo development generated a SOM value to enable a ROI

Repositioning development risk:

No intervention through repositioning generated a SOM value to enable a ROI

Development Risk: model parameters

Development risk assessment was calculated using rNPV methods with the following most optimistic conditions:

De Novo and Repositioning risk measurement conditions

i) Product characteristics

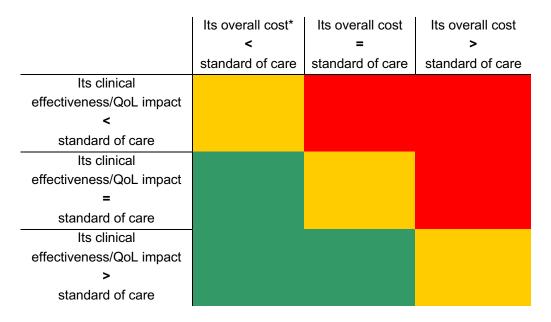
- The new innovation will be <u>superior</u> to the existing standard of care, but will be <u>priced</u> <u>equivalently</u> (best case scenario)
- That the innovative product is <u>a disruptive</u> <u>new 'best-in-class'</u>, compared to the standard of care
- That over its lifetime, the product, will achieve an overall 21% Serviceable Obtainable Market, equally over the studied geographic space, and that all citizens have equal access to the product
- The percent of the target population eligible for the intervention, <u>based upon existing</u> treatment regimens within the 'indication and intervention class' are used to create the market uptake

*detailed information on standards of care can be found at drugbank. go.drugbank.com (description, application, structure, DDI, development, manufacturer)

ii) Valuation characteristics

- <u>Disease Indication</u> and <u>phase specific</u> clinical success rates are used
- Cost of capital risk rates are used
- <u>Disease specific clinical trial metrics</u> are used
- HEOR (Health Economics and Outcome Research) clinical evidence multiple requirements is used
- SOMs are based upon local pricing structures (in this case imported from India)
- For 'De Novo' Full value chain costs, from experimental development up to first scaled up manufacturing prior to market release are used
- For 'Repositioning' Full value chain costs, from the end of phase 1, up to first scaled up manufacturing prior to market release are used
- Risk is presented as rNPV⁻¹ (During development, risk going down does not necessarily mean value going up due to long term aggregate market influencers)

Health Economics and Outcomes: how will your solution compare to the Standard-of-Care?



- If your solution has the characteristics of the cross-references in **red**, it is highly unlikely any agency or insurance company will agree to the purchase of your product
- If your solution has the characteristics of the cross-references in amber, the agencies or insurance companies will perform an Incremental Cost Effectiveness Review (ICER) to determine if it is worth purchasing your product
- If your solution has the characteristics of the cross-references in **green**, it is highly likely that all agencies and insurance company will agree to the purchase of your product

*Cost: this does not mean the price of the intervention exclusively. This includes evidence indicated below, that also includes operational costs for healthcare facilities, capital expenditures, staff training, procedure changes and monitoring, long term impact on quality of life and associated healthcare costs.

To arrive at a point of reimbursement, and a customer paying for it, agencies attach a significant amount of emphasis to patient reported outcomes (PROs) that reflects an impact on the Quality of Life (QoL); these are not clinical efficacy endpoints. These are based upon questionnaires presented to the patient during the trial and when approved during treatment, that scales the impact of the intervention as a function of what the patient tells the doctor.

Common key HEOR evidence requirements

Canada and the U.S.A. fundamentally operate from two different perspectives of healthcare due to actual healthcare infrastructure. Canada offers a universal healthcare plan for its citizens, and contributions towards prescription costs outside of the hospital setting are only expected to be covered by the citizens, that is supported by regional publicly funded or privately funded drugs plans. Canada has the CADTH, that performs Health Technology Assessments and drug reviews. The U.S.A has public and private health insurers who separately perform their own internal value assessments to make decisions about whether to pay for new technologies, following FDA approval that the intervention can be launched onto the marketplace.

Increasingly the Institute for Clinical and Economic Review (ICER) evaluates the effectiveness and value of health technologies. It is also known to suggest levels of discount off list price needed to bring the price into alignment with the products clinical value (as determined by the ICER assessment). It's assessments are also being used by the more traditional reimbursement decision makers to inform their own decision making. Value assessments conducted by reimbursement authorities and payers in the US consist of compiling and analysing the health and economic benefits of a product are sufficient to justify the price desired beyond the requirements of the FDA and require detailed preparations. These preparations include detailed and lengthy submission dossier. Beyond the initial submissions authorities and payers may request additional information or other responses from the company.

Typical evidence that needs to be collected:

- Details of clinical trials and (if available) real world evidence for new product
- Clinical & economic systematic literature reviews (for new product and comparators and other required evidence)
- Comparative effectiveness vs. standard of care in clinical practice (often more than one comparator will be required)
- Pricing
- Cost-effectiveness analyses (of the new product vs. its comparators), i.e. cost-utility analyses (US\$ per quality adjusted life year (QALY). The commonly accepted cost-effectiveness thresholds in the US (at the time of writing) are: US\$100,000 to US\$150,000 per QALY.
- Budget impact analyses (financial consequences/change in expenditure of adopting a new intervention)

Characteristics of HEOR requirements for Tuberculosis

The HRQoL questionnaires used for assessing quality of life in sufferers of TB are:

SGRQ	St. George's respiratory questionnaire	
FACIT-TB*	Functional Assessment of Chronic Illness Therapy – Tuberculosis	
QLICD-PT*	Chinese Quality of Life Instruments for Chronic Diseases -pulmonary TB scale	
SF-36	RAND Medical Outcomes Study Short Form 36	
EuroQOL EQ-5D	EuroQOL Group non-disease specific QoL instrument	
WHOQOL-BREF	World Health Organization Quality of Life abbreviated version	

(in addition to disease questionnaires, additional QoL questionnaires on depression and anxiety are also used).

Innovators need to carefully consider the patient outcome benefit from multiple perspectives to ensure their innovation is addressing all stakeholder needs.

^{*}these questionnaires have not been internationally validated at present

We would recommend reviewing the outcomes that can be reported from the QoL questionnaires and address how to integrate them into the innovation development plan to address later stage needs, and increase the value of their solution.

Recommended reading

Subject matter	Туре	Author	Link
About Tuberculosis	Peer reviewed publication	Scientific and medical specialists	https://www.ncbi.nlm.nih.gov/books/N BK441916/
Drug resistant TB	website	WHO	https://www.who.int/activities/tackling- the-drug-resistant-tb-crisis
The challenge of latent TB infection	Peer reviewed publication	Scientific and medical specialists	https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5319563/
Latent TB epidemiology	Peer reviewed publication	Scientific and medical specialists	https://www.thelancet.com/journals/la ninf/article/PIIS1473-3099(19)30307- X/fulltext
About TB	website	TBCAB: global TB community	https://www.tbonline.info/posts/2016/3 /31/how-tb-infects-body-tubercle-1/
Global TB report	report	WHO	https://apps.who.int/iris/bitstream/han dle/10665/336069/9789240013131- eng.pdf?ua=1
Immune escape mechanisms of TB	Peer reviewed publication	Scientific and medical specialists	https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6359177/
TB and COVID19	Peer reviewed publication	Scientific and medical specialists	https://www.sciencedaily.com/release s/2020/06/200624103257.htm
Treatment strategies for MDR/RR-TB and XDR-TB	Peer reviewed publication	Scientific and medical specialists	https://www.ncbi.nlm.nih.gov/books/N BK247431/
Supporting new drug development	Association/ website	TB alliance	https://www.tballiance.org/about/missi on
HEOR for Tuberculosis	Peer reviewed publication	Scientific and medical specialists	https://www.hsj.gr/medicine/health- status-and-quality-of-life-in- tuberculosis-systematic-review-of- study-design-instruments-measuring- properties-and- outcomes.php?aid=18409
HEOR for Tuberculosis	Peer reviewed publication	Scientific and medical specialists	https://www.sciencedirect.com/science/article/pii/S2405579419300622
USA Health economics review	website	ICER	https://icer-review.org
Canada Health economics review	website	CADTH	https://www.cadth.ca
HTA for medicare & medicaid	website	AHRQ	https://www.ahrq.gov/research/finding s/ta/index.html

Your next step

If you are motivated to design new solutions and products that will provide a better Standard of Care, Aestimo is able to provide tailored strategic insights, support and/or advice.

These solutions can provide **higher granularity information** on:

- Reimbursed interventions and solutions (all products in all classes: SOM, forecasted SAM and development risk)
- Solutions in development
- Disease subtypes; prevalence, evidence requirements, clinical trial design, measurements and outcomes
- Repositioning strategies: international growth, additional indications, new indications
- Country specific regulation and evidence requirements
- Feasibility assessments: stakeholders, opportunities, partners, non dilutive funding, product launches

And support the company to develop the evidence and engage with reimbursement authorities and payers.

To talk to us about your needs and plans, please contact Jonathan at <u>jdando@aestimo.ie</u> to schedule a webconference.

Aestimo Innovator's Briefings (AIB)

Bring together

- Marketplace specific standards of care (health products) for each class of intervention used within the indication
 - Standard of care specific treatment regimens (dose and duration)
 - Marketplace specific prices of standards of care
 - Indication specific prevalence and incidence
 - Eligible patient populations for each intervention and treatment
 - Clinical trial logistic requirements
 - Indication specific clinical trial success rates, durations and patient numbers
- Modeled optimal and realistic valuations based upon Serviceable Obtainable Market within a market place for each intervention class
 - HEOR evidence requirements
 - Development risk and opportunity calculations for de novo generation or repositioning of innovations, using full value chain economic costing.

These briefings link together all the key components of the value chain (concept to genericisation) in healthcare intervention development to enable any innovator to assess opportunity and risk for their idea, intellectual property, investment or intervention pipeline.

They also provide logistic and strategic insights that enable the innovator to design global innovation development and launch plans, by understanding what commercialisation action should be taken, when it should be done and where it should be made.

